

CITY OF DANA POINT

2023
STRATEGIC PLAN
METRICS

GOAL 1: MAINTAIN AND ENSURE PUBLIC SAFETY

RESPONSIVE AND PROACTIVE POLICING BY RESPONDING TO EMERGING CRIME TRENDS TO IMPROVE PERCEPTION OF SAFETY AND SECURITY





EFFECTIVE ENFORCEMENT TO ENSURE VOLUNTARY COMPLIANCE WITH CITY CODES AND REDUCE QUALITY OF LIFE NUISANCES

4		2021	2022	2023
	Code Enforcement cases	1,050	1,372	771
/III	Cases resolved with initial contact	1,017	1,106	580
HEWI	NICE meetings & collaborative cases	N/A	N/A	11 22
HEWI	STR Applications and property inspections*	N/A	N/A	125 240
HE	\sqrt{STR} Hotline calls	N/A	N/A	8
HEWI	STR window inspections during peak season	N/A	N/A	1,925



*Started in Spring 2023

ADDRESS VULNERABLE RESIDENTS BY COORDINATING RESOURCES TO IMPROVE THE SITUATION OF HOMELESS INDIVIDUALS AND FAMILIES LIVING IN OUR

'n'n	COMMUNITY	2022	2023
'N''N'	Individuals assessed for housing	123	129
ŢŢŢ	Individuals housed	41	36
	Active clients monthly	10	11

EMERGENCY PREPAREDNESS AND RESPONSIVENESS SO THAT THE CITY IS READY TO RESPOND TO A DISASTER

	2021	2022	2023
Emergency Plan is current per all applicable standards			
Tsunami & Storm-Ready certification is maintained			
All Flood and Disaster mapping is current			
Emergency Preparedness Exercises	N/A	2	17
CERT Trainings	N/A	1	12

GOAL 2: MAINTAIN AND IMPROVE INFRASTRUCTURE AND ENVIRONMENTAL SUSTAINABILITY

MAINTAIN AND IMPROVE STREETS AND SIDEWALKS FOR THE SAFETY OF VEHICLES AND PEDESTRIANS



Miles of streets improved
Claims associated with street or sidewalk conditions
System-wide average road Pavement Condition Index
is at least 80

2022 2023 11.33 12.74

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MAINTAIN AND IMPROVE COMMUNITY FACILITIES, PARKS, AND LANDSCAPING

2022	2023
16	28
6	1
3 115	4 265
	6

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ENHANCE MULTI-MODAL AND ACTIVE TRANSPORTATION IN THE CITY

	2021	2022	2023
Trolley Ridership	71,661	83,992	83,552
Electric bike education and public outreach	N/A	3	6
Participate annually with OCTA and stakeholders on active transportation issues	N/A		

PRESERVE NATURAL RESOURCES TO ENHANCE A HEALTHY AND SUSTAINABLE BUILT

AND NATURAL ENVIRONMENT	2021	2022	2023	
Operate and maintain the Salt Creek Ozone Treatment Facility				
Implement and maintain trash control best management practices				
Waste Collection Events	1	2	3	
Students attending the NIC through educational and science programs	0	434	720	
Visitors to the Nature Interpretive Center*	11,929	19,414	34,932	

^{*}CNLM Dana Point Preserve Trail reopened fully to 7 days/week on 11/4/2022

GOAL 3: FOSTER ECONOMIC HEALTH AND PROSPERITY

EFFECTIVE AND EFFICIENT ZONING REGULATIONS FOR MANAGING THE CITY'S LAND USE

- ⇒ Chapter 5.38 Short Term Rental Permit Requirements Outside of the Coastal Zone updated 2/7/2023
- ⇒ Title 12 Vehicles and Traffic adopted 3/7/2023
- ⇒ Title 10 Animal Control adopted 4/18/2023
- ⇒ Title 13 Parks and Recreational Facilities Regulations adopted 6/20/2023
- ⇒ Zone Text Amendment for ADUs Section 9.07.210 adopted 7/18/2023
- ⇒ Title 8, Chapter 8.02 of the Building Code and 8.24 of the California Fire Code adopted 7/18/2023
- ⇒ City Council Policy 235 Municipal Code Review adopted 9/19/2023
- ⇒ Title 1 General Provisions and Title 2 Administration and Personnel adopted 11/7/2023
- ⇒ LCPA23-0001 and ZTA22-0002 Zoning Code to comply with State Housing Laws and City's Housing Element adopted 12/5/2023

IMPROVE PLANNING, BUILDING, AND ENGINEERING PERMITTING PROCESS FOR AN INFORMATIVE, HELPFUL AND EFFICIENT PROCESS FOR APPLICANTS

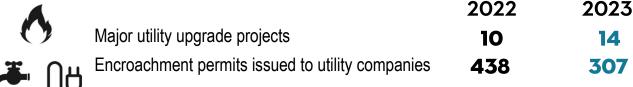
\/\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	1		2021	2022	2023
HEWI	Percentage	of online applications*	N/A	N/A	12%
	Average wa	it time at permit counter			
		PLANNING	10 MINS	7 MINS	5 MINS
		BUILDING	16 MINS	15 MINS	10 MINS
		ENGINEERING	12 MINS	14 MINS	9 MINS
	Customer s	ervice satisfaction 😊	N/A	9/10	9/10

^{*}Started tracking September 2023

EFFECTIVE AND EFFICIENT BUSINESS REGULATIONS THAT RETAIN AND ATTRACT BUSINESSES THAT SUPPORT INVESTMENT IN OUR COMMUNITY TO MAINTAIN A HEALTHY BUSINESS CLIMATE

O ill		2022	2023	
OPEN	New businesses	22	23	
UILM	Collaborations with local businesses	23	40	

ASSESS POTENTIAL FOR IMPROVEMENTS TO PRIVATE INFRASTRUCTURE



Utility Undergrounding Policy updated November 2022

GOAL 4: EFFECTIVE, EFFICIENT, AND INNOVATIVE CITY ADMINISTRATION

ENGAGE WITH THE COMMUNITY TO PROVIDE CONSISTENT AND QUALITY SERVICE

The 2022 Community Survey was conducted in November 2022.











Agree that City services are a good value for local taxes

Satisfied with resident communication

Was Staff helpful?

Was Staff professional? Was Staff accessible?

ENHANCE INTERNAL AND EXTERNAL TECHNOLOGY TO PROVIDE DIGITAL ACCESS TO SERVICES AND INFORMATION

DANA POINT WEBSITE

CLEARGOV CITY BUDGET

ONLINE PUBLIC RECORDS SEARCH

ONLINE PERMIT RECORDS SEARCH

COMMUNITYVIEW INTERACTIVE MAP

REPORT 2 DP APP

DOCUSIGN

ONBASE **CENTRALSQUARE**

DANA POINT TROLLEY APP

ASSET ESSENTIALS

ACTIVENET

GOY OUTREACH MICROSOFT TEAMS

GOVOS STR MONITORING 2023





Website visitors	708,511	708,498
Newsletter subscribers	8,257	8,522
Facebook followers	6,003	6,545

2.593 total citizen accounts

254 unique users

1.999 work orders



Facebook reach Instagram followers 109,549 8,953

2022

240,402

33.614 Instagram reach

10,690 43,449

MAINTAIN A BALANCED BUDGET THAT ADEQUATELY FUNDS CORE SERVICES TO BE

A FISCALLY SOUND CITY

2021

2022 2023

Maintain General Fund reserves within City Council Policy

Maintain an amount equal to 4%-7% of General Fund original adopted budget in unassigned fund balance

Annual presentation of updated Long-Term Financial Plan to City Council that is structurally balanced

Obtain GFOA Award for Financial Reporting Excellence

RECRUIT, DEVELOP, AND RETAIN QUALITY STAFF FOR

2021

A KNOWLEDGEABLE AND HELPFUL WORKFORCE

67%

2022 **70%**

2023 60%

Percentage of employees receiving exceptional reviews Employee training hours completed

975

N/A

1.915 3

1.675

4

Number of employee team building events

GOAL 5: MAINTAIN AND ENHANCE DANA POINT'S UNIQUE SENSE OF PLACE

HONOR DANA POINT'S UNIQUE CULTURE, HISTORY, AND LOCAL CHARM, WHICH ENHANCES QUALITY OF LIFE AND PROVIDES A POSITIVE CULTURAL AND MEMORABLE EXPERIENCE FOR RESIDENTS AND VISITORS

2022 2023 Satisfied with 130 | 548 76 | 726 Youth recreation classes/participants 69% recreation 229 | 4,650 198 | 3,878 Adult recreation classes/participants programs 3 | 19 Summer camps/participants N/A 5,227 6,576 Congregate meals served 20,850 18,357 Food deliveries to homebound seniors Satisfied with 29 29 | 45,400 City special events/Attendance 86% special events Collaborations with non-profits 29 108 N/A 325 Park Rental Permits N/A 111 Non-City Special Events Permitted 16 New art in public places

2022 COMMUNITY SURVEY RESULTS

MAINTAIN AND ENSURE PUBLIC SAFETY

PERCEPTION OF SAFETY



In your neighborhood In City p

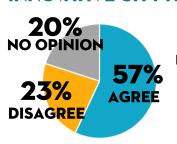
In City parks At night



ADDRESSING HOMELESSNESS

Satisfied with how Dana Point is responding to homelessness

EFFICIENT, EFFECTIVE, AND INNOVATIVE CITY ADMINISTRATION



City listens to residents when making important decisions



Agree City provides consistent service

MAINTAIN AND IMPROVE INFRASTRUCTURE AND ENVIRONMENTAL SUSTAINABILITY

MAINTENANCE OF CITY INFRASTRUCTURE



Satisfied with maintenance of streets and roads

Satisfied with maintenance of City parks and facilities

MAINTAIN AND ENHANCE DANA POINT'S UNIQUE SENSE OF PLACE



Proud to live in Dana Point



Wants to share Dana point with friends and family